



# LEGO® Serious Play®

Facilitates thinking, communication, ideating, strategizing, or problem-solving by jointly building 3D-models with bricks in structured and moderated settings.

Information  
Ideation  
Consultation  
Co-Decision

<15 people  
15-30 people  
30-100 people  
100-250 people  
> 250 people

Preparation:  
1-3 months for invitation of the participants etc.  
Implementation:  
½-2 days  
Follow-up:  
1-2 days for analysis and documentation

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General props and Lego®

At least one person per group for preparation and moderation

## The Method: What is it, when to use it and what outcome to expect

LEGO® Serious Play® (LSP) was developed in mid-90's by The Lego group. Participants visualize any thought, idea, experience, or project by building 3D models using LEGO® bricks. These models help to convey information and reduce misunderstandings.

LSP is a playful yet very focused way to co-create strategies, processes and projects, foster team building and story telling, capture collective knowledge or navigating an organizational crisis. Through it's process, LSP fosters creativity, communication, and understanding of participants with everyone being truly engaged and active throughout.

One can expect detailed results and visions that are supported by the whole group as well as more cohesion and togetherness within the group.

## The Process: How to conduct it in an in-person setting or online using a PC/laptop with video option

The method follows four steps :

- 1. The challenge:** The facilitator introduces the question or issue of the workshop, the so-called challenge which shall be solved or discussed.
- 2. Building individual models:** Participants are given time to build their answer or solution to the challenge using LEGO® bricks, resulting in a so-called model.
- 3. Sharing stories:** Each participant explains their model and its meaning to the group.
- 4. Reflection:** Both participants and facilitator ask questions about the individual models or the relation between models, making sure every attendee is given a chance to speak.

These four steps are repeated several times during a session on individual, group, and system level and may be performed with several groups in parallel.

As a final part of the whole session, the outcome, vision and next steps are documented, e.g. having the group explain it via video.

### Blended participation

An interesting approach to combine this method with a digital format would be using Serious Games in which users can build their own worlds and/or solve specific problems. Minecraft is one example for such a game.

### Digital communication

Useful to mobilize participants to join for the session ([whatsapp groups](#), [facebook](#)) and to share results (pictures, videos) of the actual models.

### Good to know

- LEGO® offers specially assembled kits of bricks: <https://www.lego.com/en-us/themes/serious-play>
- The facilitator has a vital role:
  - Makes sure every participant contributes
  - Ensures all participants agree to the LSP rules: <https://insights-it-s.com/en/design-a-workshop-using-lego-serious-play/>
  - Has great influence on the conversation through the questions posed
  - Usually is a certified LSP Facilitator
- A maximum group size of 12 participants per facilitator is recommended
- Read further:
  - Books: <https://www.seriousplaypro.com/facilitators/books>
  - Blog: <https://www.seriousplaypro.com/>
  - Online LSP: <https://www.seriousglobal/learn/how-to-facilitate-lego-serious-play-online/>